# GOOD FRIEND INTERNATIONAL HOLDINGS INC. 友佳國際控股有限公司

# TERMS OF REFERENCE OF THE REMUNERATION COMMITTEE

(Effective on 1 April 2012)

# Good Friend International Holdings Inc. 友佳國際控股有限公司 (the "Company")

# Terms of reference of the Remuneration Committee (the "Committee") of the Board of Directors (the "Board") of the Company

#### 1. Constitution

1.1 The Committee is established pursuant to a resolution passed by the Board at its meeting held on 22 December 2005.

# 2. Membership

- 2.1 Members of the Committee shall be appointed by the Board from amongst the directors of the Company and shall consist of not less than three members, a majority of whom shall be independent non-executive directors.
- 2.2 The Chairman of the Committee should be an independent non-executive director.
- 2.3 The secretary of the Company or in his absence his representative shall be appointed by the Board to be the Secretary of the Committee.

## 3. Proceedings of the Committee

# 3.1 Notice of Meeting:

- (a) Unless otherwise agreed by all the Committee members, a meeting shall be convened by at least seven days' notice.
- (b) A Committee member may at any time summon a Committee meeting.
- (c) Notice shall be given to each Committee member in person orally or in writing or by telephone or by facsimile transmission or email at numbers or addresses from time to time notified to the secretary of the Company by such Committee member or in such other manner as the Committee members may from time to time determine.
- (d) Any notice given orally shall be followed by confirmation in writing as soon as practicable before the meeting.
- (e) Notice of meeting shall state the date, time and place of the meeting and shall be accompanied by an agenda together with other documents which may be required to be considered by the members of the Committee for the purposes of the meeting.

- 3.2 **Quorum:** The quorum of the Committee meeting shall be two members of the Committee.
- 3.3 Other Board members shall also have the right of attendance.

#### 4. Written resolutions

4.1 Written resolutions may be passed by all Committee members in writing.

#### 5. Alternate Committee members

5.1 A Committee member may not appoint any alternate.

## 6. Authority of the Committee

- 6.1 The Committee has authority delegated to it from the Board to deal with the matters set out in clauses 7.1(a) (g) below and to seek any necessary information which is within the Committee's scope of duties from the employees.
- 6.2 The Committee shall consult the chairman and/or chief executive officer of the Company about their proposals relating to the remuneration of other executive directors and have access to professional advice if considered necessary.

#### 7. Duties

- 7.1 The duties of the Committee shall be:
  - (a) to make recommendations to the Board on the Company's policy and structure for all directors' and senior management remuneration and on the establishment of a formal and transparent procedure for developing remuneration policy;
  - (b) To review and approve the management's remuneration proposals with reference to the Board's corporate goals and objectives.
  - (c) either:
    - (i) to determine, with delegated responsibility, the remunerations packages of individual executive directors and senior management; or
    - (ii) make recommendations to the Board on the remuneration packages of individual executive directors and senior management.

This shall include benefits in kind, pension rights and compensation payments, including any compensation payable for loss or termination of their office or appointment.

- (d) To consider salaries paid by comparable companies, time commitment and responsibilities and employment conditions elsewhere in the Group;
- (e) to review and approve the compensation payable to executive directors and senior management for any loss or termination of office or appointment to ensure that it is deconsistent with contractual terms and is otherwise fair and not excessive:
- (f) to review and approve compensation arrangements relating to dismissal or removal of directors for misconduct to ensure that they are consistent with contractual terms and are otherwise reasonable and appropriate;
- (g) to make recommendations to the Board on the remuneration of non-executive directors;
- (h) to consult the chairman and/or the chief executive about their remuneration proposals for other executive directors and have access to independent professional advice if necessary;
- (i) to consider other topics as defined by the Board;
- (j) to ensure that no director or any of his associates is involved in deciding his own remuneration; and
- (k) in respect of any service agreement to be entered into between any members of the Group and its director(s) or proposed director(s), the prior approval of which by the shareholders of the Company in general meeting is required pursuant to the Listing Rules, to review and provide recommendation to the shareholders of the Company (other than shareholders who are director(s) with a material interest in the relevant service agreements and their respective associates (as defined in the Listing Rules)) as to whether the terms of the service agreements are fair and reasonable and whether such service agreements are in the interest of the Company and the shareholders as a whole, and to advise shareholders on how to vote.
- 7.2 The Committee should be provided with sufficient resources to discharge all of its duties.

## 8. Reporting procedures

8.1 Full minutes of Committee meeting shall be kept by the secretary of the Company. The secretary of the Company shall circulate to all members of the Committee the draft and final version of minutes of meetings of the Committee or, as the case may be, written resolutions, for their comments and records respectively and all written resolutions of the Committee, once agreed, to all members of the Board within a reasonable time.

# 9. Continuing application of the articles of association of the Company

9.1 The articles of association of the Company regulating the meetings and proceedings of the Directors so far as the same are applicable and are not replaced by the provisions in these terms of reference shall apply to the meetings and proceedings of the Committee.

#### 10. Powers of the Board

10.1 The Board may, subject to compliance with the articles of association of the Company and the Listing Rules (including the Code on Corporate Governance Practices), amend, supplement and revoke these terms of reference and any resolution passed by the Committee provided that no amendments to and revocation of these terms of reference and the resolutions passed by the Committee shall invalidate any prior act and resolution of the Committee which would have been valid if such terms of reference or resolution had not been amended or revoked.